## THALES

# Smart City Infrastructures: use what you already have

VALUING THE INFRASTRUCTURE OF CITIES CONFERENCE, LEEDS, 26-27 APRIL 2017

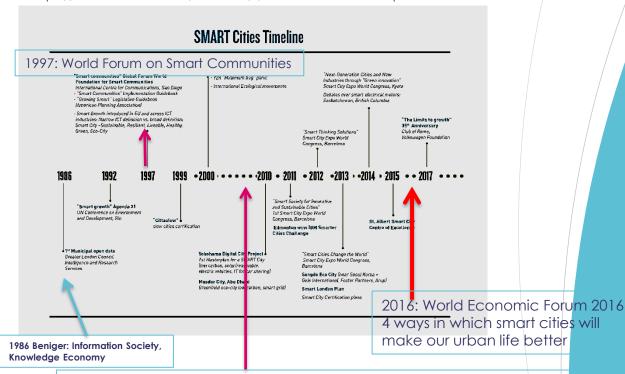
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#### **An introduction to Smart Cities**

https://www.ualberta.ca/~rshields/f/SMARTcitiestimeline.pdf



2008: IBM (Sam Palmisano, former CEO) introduced 'smarter cities' as part of his 'A smarter planet' speech (a marketing campaign, promoting ICT as solution for urban problems → 3 B\$ smart consulting revenues (= 25% of IBM ann. rev.!!))









#### What do we know about SMART....

- ....SMART Is about..... using the 'abundant' digital information that is available 'everywhere'.....
- ....SMART is about..... improving processes, creating new products and services and constructing new businesses.....
- But also:
- ....SMART is .....NOT yet measurable by any recognised and uniformly used metrics!!

So, the actual situation is this:





### Uit het leven gegrepen





#### However, from City to Smart(er) City is simply physics!

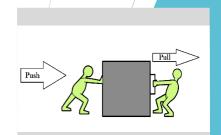
#### Two forces:

> Pull: Urbanisation

➤ Push: Digital Transformation

#### The 'engineering' problem:

- ➤ How and Where to **apply Science**, to enable a transformation from 'as is' to 'smarter'
- ➤ How and Where to **apply IT**, to enable the transformation from 'normal' to 'smart'
- ➤ How do we measure & control?



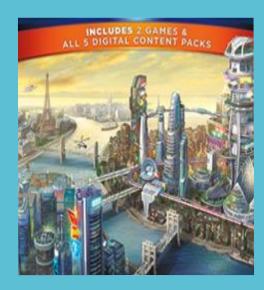


Search terms: Smart City(ies), & urban planning.

#### The Push (since 2008 - .....)

- IBM, Siemens, Cisco, Thales: Rio, Singapore, Mexico-City, but also greenfield solutions like Songdo (SouthK) and Masdar (UAE) – full scale contracting
- Cities all over the world calling themselves Smart and presenting Smart-agendas and Smart-projects
  - Smart parking, smart public transport, smart energy grids, smart traffic systems, .......
  - ➤ More servers, networks, data centers......
  - ➤ The more 'digital infra' the smarter...???
  - ➤ No consensus, no metrics, no tangible goals!!

Thales Group, GapGemini, Accenture, Hitachi, Schneider Electronics, Toshiba, General Electric, Microsift, Oracle, SAP... all do the same: Trying to sell more existing products with a shiny 'smart city' skin!!



Most current projects are 'solutionist' projects,

delivering a solution for a single phenomenon, without considering secondary effects.

Example: PredPol tool (CA) for smart policing.



#### And what about the pull?

#### The pull has to come, of course, from the Cities

- > Where are you in 20xx
- > What do you want to do differently
- Where do you want to make the changes
- > How much money, effort, people do you want to spent
- Do you really want to measure if there is some ROI



#### **Generic Approach**



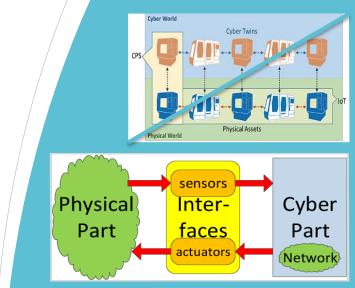
#### **Exisitng methods & tools**

## Model a city as a Cyber Physical System (CPS)

- Origin: Cybernatics mechatronics & embedded systems (closed loop) - designing or building a digital replica
- ➤ Today: complex systems, execution of hybrid models (discrete, analogue, behavioral,...)
- Multi-disciplinary by nature; on both the science & engineering sides. And including the modeling of human (group) behaviors

#### Tools:

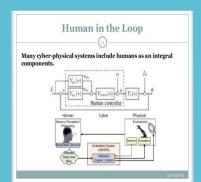
- Ptolemy II (heterogeneous modeling & design)
- ➤ INTO-CPS (designed for closed loop)



www.cyberphysical systems.org

http://research.ncl. ac.uk/cplab

EU-network of CPSE Labs





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#### **More methods & Tools**

- BPML (Business Process Modeling Language), 1960'ties
  - Today: BPEL4WS and BPDM (based on BPMN, OMG standard)
  - Capture workflows, processes (management, operational, support), actors, information flows, decision points.....
- Combine with other methods: Activity Diagrams, CogNIAM, EPC, ARIS, IDEF, etc.
- Tools:
  - ➤ ARIS Express, Signavio, ARCWAY Cockpit, BizzDesign Architect, IBM Rational, ......many more

Purpose of Covernment

Government

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Williams, S. (1967) "Business Process Modeling Improves Administrative Control," In: Automation. December, 1967

https://en.wikipedia.org/wiki/Business\_process\_modeling

https://en.wikipedia.org/wiki/Comparison\_of\_Business\_Process\_Modeling\_Notation\_tools

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### An small example: Integral Gemeente Risk Detection (In-GRiD)

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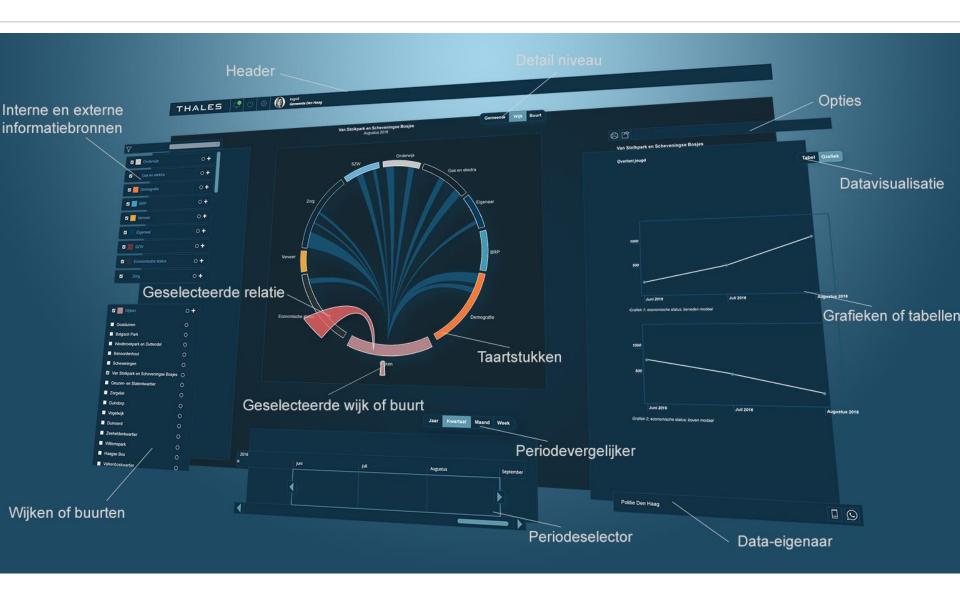
#### "Municipal Information Workers in Charge of Citizen's Satisfaction"

- "we have information, we have know-how, we have heuristics, but we manage on incidents and too late and inconsistent"
- Quick wins: map on existing organisation and work practices, but share data and insights and enable learning-from-doing
- Translation to an IT-solution: A Double Dashboard (DD)
  - ➤ Observe and Be Aware
  - > Analyse, Decide and Act
- Result:
  - ➤ Just re-using what is available already
  - ➤ Work: faster, cheaper, less work
  - > Effect: more collaboration, more understanding, more learning



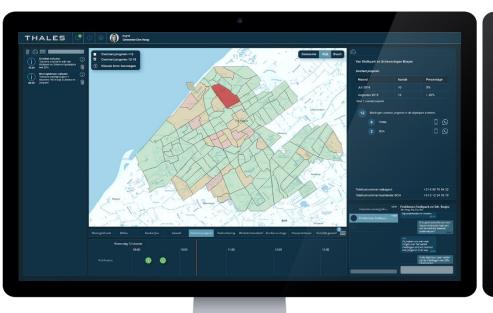








## In-GRiD









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### **END**

**QUESTIONS?** 



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